



Signify Annual General Meeting of Shareholders 2026

Presentation by CFO Zeljko Kosanovic

April 24, 2026 | Eindhoven, the Netherlands

Exercising financial discipline

Let me start by saying that Signify will continue to exercise financial discipline in the generation and use of cash.

As part of our capital allocation policy, we continue to focus on Free Cash Flow generation and maintaining a robust capital structure to support our commitment to an investment grade credit rating. In line with this approach, in 2025 Signify refinanced 325 million euros of maturing debt and replaced the existing Revolving Credit Facility with a new increased facility for 600 million euros.

During 2025 we repurchased shares for a total consideration of 150 million euros and cancelled 5.8 million shares

We propose a 2025 dividend of 1.57 euro per share (188 million euros) to be paid in cash in 2026 and announced a pause to the share buyback program for capital reduction.

We will continue to invest in organic and inorganic growth opportunities in line with strategic priorities.

Now, let's discuss our net debt development in 2025.

Net debt development

Our net debt at year end 2025 was 957 million euros.

Our gross debt was 1,579 million euros with the main debt instruments including a 600 million euro bond due in 2027, 400 million euros of Schuldschein debt due in 2026 and bilateral term loans of 325 million euros maturing in 2028.



Our cash amounted to 621 million euros at year end 2025. We generated 440 million euros of Free Cash Flow during 2025.

On top of our cash available we also have the unutilized Revolving Credit Facility of 600 million euros.

This concludes my presentation. I will now handover back to our Chair.