Press Release

July 24, 2026

Signify reports second quarter 2026 results, implements new strategy in a mixed market and confirms full year guidance

Highlights [1]

- Sales of EUR 1,332 million with a CSG of -3.6% (Q2 25: -1.4%)
- Adj. EBITA margin of 6.1% (Q2 25: 7.8%)
- Net income of EUR 17 million including restructuring costs of EUR 31 million mainly related to the current cost reduction program (Q2 25: EUR 57 million)
- Free cash flow of EUR 35 million (Q2 25: EUR 36 million)
- First-time reporting on the Brighter Lives, Better World 2030 program confirms strong progress, with all sustainability targets on track

Eindhoven, the Netherlands – Signify (Euronext: LIGHT), the world leader in lighting, today announced the company’s second quarter results of 2026.

"Our second-quarter performance reflects both a mixed market environment and early progress in executing our strategy across the Build and Harvest portfolios.

In our Build portfolio, we saw continued momentum in Professional projects in the US and Emerging Markets. This was offset by weaker demand in Europe and continued softness in the stock & flow segment. In Consumer, connected continued to deliver strong sell-out, while sell-in was affected by ongoing retailer inventory adjustments.

In our Harvest portfolio, upstream manufacturing activities including Klite and OEM continued to face challenging demand and supply conditions. At the same time, our downstream businesses, including consumer lamps and Conventional, performed ahead of expectations.

While profitability was impacted by the lower contribution from our Consumer business, we are taking actions to improve this performance. With targeted price increases and ongoing cost initiatives, we are confident in delivering stronger profitability in the second half of the year.

We are encouraged by the engagement of our people as we bring our strategy to life. By executing with greater focus and discipline, strengthening commercial and operational performance, and putting customers at the centre of everything we do, we are building a more focused, better performing Signify that is well positioned to create sustainable value for our stakeholders.” said As Tempelman, CEO, Signify.

[1] This press release contains certain non-IFRS financial measures and ratios, which are not recognized measures of financial performance or liquidity under IFRS. For further details, refer to "Non-IFRS Financial Measures" in "Important information" of this press release.

Outlook

We continue to execute our strategy across all performance areas and expect to deliver an improved performance in the second half of the year. We confirm our full-year guidance of an adjusted EBITA margin of 7.5-8.5% and free cash flow generation of 6.5-7.5% of sales.

Financial review

Second quarter				Six months		
2025	2026	change	in millions of EUR, unless otherwise stated	2025	2026	change
		-3.6%	**Comparable sales growth**			**-4.4%**
		-2.5%	Currency effects			-4.8%
		0.1%	Consolidation effects			0.1%
1,418	**1,332**	-6.0%	**Sales**	**2,866**	**2,606**	-9.1%
572	524	-8.4%	Adjusted gross margin	1,164	1,041	-10.5%
40.4%	**39.3%**		**Adj. gross margin (as % of sales)**	**40.6%**	**39.9%**	
-419	-404		Adj. SG&A expenses	-846	-793	
-58	-54		Adj. R&D expenses	-122	-112	
-477	-458	-4.0%	Adj. indirect costs	-968	-905	-6.5%
33.6%	**34.4%**		**Adj. indirect costs (as % of sales)**	**33.8%**	**34.7%**	
110	81	-26.7%	Adjusted EBITA	226	164	-27.4%
7.8%	**6.1%**		**Adjusted EBITA margin**	**7.9%**	**6.3%**	
-13	-27		Adjusted items	-28	-81	
97	54	-45.0%	EBITA	198	83	-57.9%
83	**41**	**-51.2%**	**Income from operations (EBIT)**	**168**	**57**	**-66.0%**
-17	-17		Net financial income/expense	-30	-29	
-9	-7		Income tax expense	-13	-4	
57	**17**	**-70.2%**	**Net income**	**124**	**25**	**-80.0%**
36	35		Free cash flow	77	81	
0.44	0.15		Basic EPS (€)	0.98	0.20	
29,456	25,866		Employees (FTE)	29,456	25,866	

Second quarter
Nominal sales decreased by 6% to EUR 1,332 million, including a negative currency effect of 2.5%, primarily related to the depreciation of the US dollar. Comparable sales declined by 3.6%, reflecting weaker performance in the Professional and OEM businesses, while the Consumer business remained resilient.

The Adjusted gross margin decreased by 110 bps to 39.3%, mainly due to lower gross margins in the Consumer and OEM businesses, while the Professional business maintained a stable gross margin. Gross margin was also impacted by higher COGS, as the benefit from pricing actions lagged the increase in input costs. Adjusted indirect costs as a percentage of sales increased to 34.4%, as lower volumes led to under-absorption of fixed costs.

Adjusted EBITA decreased to EUR 81 million. The Adjusted EBITA margin decreased by 170 bps to 6.1%, mainly due to the lower profitability of the Consumer business, while the Professional business maintained a resilient Adjusted EBITA margin.

Restructuring costs were EUR 31 million primarily related to the EUR 180 million cost reduction program announced in January 2026. Acquisition-related results were EUR 2 million, and incidental items were EUR 2 million.

Net income decreased to EUR 17 million, driven by higher restructuring costs and lower operating income.

The number of employees (FTE) decreased from 29,456 at the end of Q2 25 to 25,866 at the end of Q2 26. The year-on-year decrease is mostly related to the reduction of factory personnel due to lower production volumes. In general, the number of FTEs is affected by fluctuations in volume, seasonality, as well as the effect of restructuring activities.

Professional

Second quarter				Six months		
2025	2026	change	in millions of EUR, unless otherwise stated	2025	2026	change
0.2%	-2.5%		Comparable sales growth	-0.8%	-3.1%	
931	886	-4.8%	Sales	1,872	1,725	-7.9%
69	62	-9.4%	Adjusted EBITA	136	124	-9.0%
7.4%	7.0%		Adjusted EBITA margin	7.3%	7.2%	

Includes Nemalux since November 1, 2025

Second quarter
Nominal sales decreased by 4.8% to EUR 886 million, including a negative currency effect of 2.4%, primarily related to the depreciation of the US dollar. Comparable sales declined by 2.5%, reflecting softness in the stock and flow business across most geographies, partly offset by strong project sales in the US. The Adjusted EBITA margin decreased by 40 bps to 7.0%, mainly due to lower operating leverage, while a stable gross margin reflected ongoing price and cost discipline.

Consumer

Second quarter				Six months		
2025	2026	change	in millions of EUR, unless otherwise stated	2025	2026	change
2.6%	-0.2%		Comparable sales growth	2.8%	-2.4%	
296	285	-3.7%	Sales	607	560	-7.7%
22	9	-61.1%	Adjusted EBITA	56	24	-56.2%
7.4%	3.0%		Adjusted EBITA margin	9.2%	4.3%	

Second quarter
Nominal sales decreased by 3.7% to EUR 285 million, including a negative currency effect of 3.5%, mainly related to the depreciation of the Indian Rupee. Comparable sales declined by 0.2%, reflecting weaker performance in China and Klite, partly offset by continued growth in India. Lower retailer sell-in for connected products due to continued inventory destocking also weighed on sales, despite continued strong consumer sell-out growth. The Adjusted EBITA margin decreased to 3.0%, mainly reflecting cost inflation and fixed cost under-absorption, partially offset by price increases.

OEM

Second quarter				Six months		
2025	2026	change	in millions of EUR, unless otherwise stated	2025	2026	change
-11.6%	-12.0%		Comparable sales growth	-11.1%	-8.4%	
90	78	-13.3%	Sales	182	161	-11.8%
8	4	-53.2%	Adjusted EBITA	12	6	-51.2%
8.5%	4.6%		Adjusted EBITA margin	6.4%	3.5%	

Second quarter
Nominal sales decreased by 13.3% to EUR 78 million, including a negative currency effect of 1.4%, mainly related to the depreciation of the US dollar. Comparable sales declined by 12.0%, reflecting continued market softness. The Adjusted EBITA margin decreased to 4.6% compared with last year, while continuing to improve sequentially as cost actions are taking effect, partly offsetting the impact of lower volumes.

Conventional

Second quarter				Six months		
2025	2026	change	in millions of EUR, unless otherwise stated	2025	2026	change
-26.8%	-9.0%		Comparable sales growth	-25.4%	-13.6%	
81	72	-10.9%	Sales	174	143	-17.6%
15	13	-13.2%	Adjusted EBITA	32	22	-30.6%
18.6%	18.1%		Adjusted EBITA margin	18.5%	15.6%	

Second quarter
Nominal sales decreased by 10.9% to EUR 72 million, including a negative currency effect of 2.0%, mainly related to the depreciation of the US dollar. Comparable sales declined by 9.0%, as growth in specialty lighting partly offset the structural decline in general lighting. The Adjusted EBITA margin was 18.1%, as profitability improved in line with plans.

Other

Second quarter
'Other' reflects the P&L of Signify's venture businesses, in addition to centrally incurred costs not assigned to individual businesses, predominantly those related to exploratory research initiatives and audit activities.

Nominal sales decreased to EUR 11 million (Q2 2025: EUR 20 million) as the exceptionally strong performance of one venture in the prior year did not recur. Adjusted EBITA was EUR –6 million (Q2 25: EUR –4 million).

Working capital

in millions of EUR, unless otherwise indicated	Jun 30, 2025	Mar 31, 2026	Jun 30, 2026
Inventories	997	929	943
Trade and other receivables [1]	892	790	836
Trade and other payables	-1,392	-1,328	-1,397
Other working capital items [2]	-42	-44	-34
Working capital	**455**	**347**	**348**
As % of LTM* sales [3]	7.5%	6.2%	6.3%

[1] As of June 30, 2025 and March 31, 2026, trade and other receivables exclude USD 52 million and USD 54 million, respectively, of insurance receivables for which a legal provision is recognized for the same amount. The exclusion was not applicable as of June 30, 2026.
[2] As of June 30, 2025 and March 31, 2026, other working capital items exclude EUR 4 million of share repurchases related payable and EUR 25 million of non-operating items, respectively. These exclusions were not applicable as of June 30, 2026.
[3] LTM: Last Twelve Months.

Second quarter

Working capital remained broadly stable at EUR 348 million at the end of June 2026, driven by an increase in payables offset by an increase in inventories and receivables. As a percentage of last twelve-months sales, working capital increased by 10 bps to 6.3%.

Compared with June 2025, working capital decreased by EUR 107 million. This decrease is explained mainly by lower inventories and receivables. As a percentage of last twelve-months sales, working capital decreased by 120 bps.

Cash flow analysis

Second quarter			Six months	
2025	2026	in millions of EUR	2025	2026
83	41	Income from operations (EBIT)	168	57
57	56	Depreciation and amortization	118	113
31	33	Additions to (releases of) provisions	62	98
-40	-54	Utilizations of provisions	-81	-98
-27	16	Changes in working capital	-93	16
-28	-22	Net interest and financing costs received (paid)	-27	-26
-9	-8	Income taxes paid	-28	-20
-32	-27	Net capex	-57	-57
2	0	Other	15	-2
36	**35**	**Free cash flow**	**77**	**81**

Second quarter
Free cash flow remained broadly stable at EUR 35 million, primarily due to improved working capital management, partly offset by a lower income from operations. Free cash flow included a restructuring payout of EUR 29 million (Q2 25: EUR 14 million).

Net debt and total equity

in millions of EUR	Jun 30, 2025	Mar 31, 2026	Jun 30, 2026
Short-term debt	416	485	1,089
Long-term debt	1,178	1,097	497
Gross debt	1,594	1,583	1,586
Cash and cash equivalents	396	650	496
Net debt	**1,198**	**933**	**1,090**
Total equity	**2,696**	**2,768**	**2,724**

Second quarter
Compared with the end of March 2026, the cash position decreased by EUR 154 million to EUR 496 million, mainly reflecting the dividend payment, partly offset by free cash flow generation while gross debt remained broadly stable at EUR 1,586 million. As a result, net debt increased by EUR 157 million to EUR 1,090 million. Total equity decreased to EUR 2,724 million (Q1 26: EUR 2,768 million), primarily due to the dividend payment, partly offset by net income and positive currency translation.

Compared with the end of June 2025, the cash position increased by EUR 100 million, primarily due to free cash flow generation, partly offset by the dividend payment and share repurchase program. Gross debt decreased by EUR 8 million over the same period. As a result, net debt decreased by EUR 108 million year on year. At the end of June 2026, the net debt/EBITDA ratio was 2.1x (Q2 25: 1.7x).

In May 2026, Signify entered into a long-term financing facility agreement for up to EUR 300 million, with maturity of up to five years from the drawdown date. As of June 30, 2026, the full amount remains undrawn.

Brighter Lives, Better World 2030

In the first half of 2026, Signify made progress in advancing its newly launched Brighter Lives, Better World 2030 program, to expand the reach of energy- and resource-efficient lighting solutions that improve lives, save energy and preserve resources. Performance across its program commitments progressed as planned, with all targets on track.

Benefits beyond illumination
Signify aims to expand the role of lighting that improves quality of life: supporting well-being, safety and security in homes, buildings and cities, enabling more efficient food production, and increasing access to solar lighting.

- Achieved Beyond illumination revenues of 35.4%, up from the 31% baseline and on target to reach 41% by the end of 2030. This performance was supported by strong growth in EyeComfort and tunable lighting products that promote health and well-being, as well as connected lighting systems.

Energy efficiency
Through continuous advances in LED and connected lighting, Signify aims to help customers reduce energy use, costs, and resulting emissions.

- Delivered 8.2 TWh of cumulative energy savings for our customers, on target to reach 60TWh of energy saving for customers by the end of 2030. Primary contributions from professional luminaires, consumer LED lamps and luminaires, and electronics products.
- 9.2% reduction in portfolio CO_2e emission intensity annualized and on track to reach a 35% reduction by the end of 2030. This performance was primarily supported by the continued transition to LED technologies across the portfolio.

Resource efficiency and circular value

Signify scales circular products and services that aim to reduce the consumption of virgin materials and energy while delivering long-term customer value.

- Achieved 14.5% Signify Circle revenues in Professional Europe, up from the 10% baseline and on target to reach 27.5% by the end of 2030. Performance was primarily supported by Signify Circle designed outdoor lighting solutions, such as LumiStreet gen2, featuring durable and recyclable materials, serviceable components, connectable design, extended lifetime, and reduced maintenance requirements.

In the second quarter, Signify earned a place in the Dow Jones Best-in-Class World Index for the ninth consecutive year, underscoring its global leadership in sustainability, climate action and responsible business practices.

Other information

Appendix A – Unaudited condensed consolidated interim financial statements for the six-month period ended June 30, 2026
Appendix B – Reconciliation of non-IFRS financial measures
Appendix C – Financial glossary

Conference call and audio webcast
As Tempelman (CEO) and Željko Kosanović (CFO) will host a conference call for analysts and institutional investors at 9:00 a.m. CET to discuss the second quarter 2026 results. A live audio webcast of the conference call will be available via the Investor Relations website.

Financial calendar 2026

October 23, 2026	Third quarter results 2026

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About Signify
Signify (Euronext: LIGHT) is the world leader in lighting for professionals and consumers. We proudly bring to market the world's best lighting brands, from Signify, Philips, Philips Hue, Signify Interact, Signify Dynalite, Color Kinetics and many more. Our advanced products, connected systems and services unlock the extraordinary potential of light for brighter lives and a better world. In 2025, we had sales of EUR 5.8 billion, approximately 27,000 employees, and a presence in over 70 markets. We are in the Dow Jones Best-in-Class World Index , earned a CDP 'A' score for climate performance and transparency and hold the EcoVadis Platinum rating.

News and updates from Signify can be found in the Newsroom, on LinkedIn and Instagram. Information for investors is located on the Investor Relations page

Important information

Forward-Looking Statements and Risks & Uncertainties

This document and the related oral presentation contain, and responses to questions following the presentation may contain, forward-looking statements that reflect the intentions, beliefs or current expectations and projections of Signify N.V. (the "Company", and together with its subsidiaries, the "Group"), including statements regarding strategy, estimates of sales growth and future operational results. By their nature, these statements involve risks and uncertainties, and there may be many factors that could cause actual results or outcomes to differ materially from those expressed in or implied by these statements.

These risks, uncertainties and other factors include macroeconomic volatility, geopolitical and regulatory changes including trade tariffs, competitive price pressure, technological disruptions, reduced governmental funding for energy efficiency and sustainability, currency risks, changes in international tax laws, effects of environmental crises, climate change and natural disasters, cybersecurity risk, and export controls and sanctions. The above risks may not include all factors that ultimately affect the Group. Additional risks and uncertainties that are currently not known to the Group or not considered material may have a material adverse effect on the business, strategy, results of operations, financial condition and prospects of the Group, or prevent the forward-looking events discussed from occurring. The Group undertakes no duty to and will not necessarily update any of the forward-looking statements in light of new information or future events, except to the extent required by applicable law.

Market and Industry Information

All references to market share, market data, industry statistics and industry forecasts in this document consist of estimates compiled by industry professionals, competitors, organizations or analysts, of publicly available information or of the Group's own assessment of its sales and markets. Rankings are based on sales unless otherwise stated.

Non-IFRS Financial Measures

Certain parts of this document contain non-IFRS financial measures and ratios, such as comparable sales growth, adjusted gross margin and indirect costs, EBITA, adjusted EBITA, free cash flow, Net debt, Working capital, Beyond illumination revenues, and other related ratios, which are not recognized measures of financial performance or liquidity under IFRS. The non-IFRS financial measures presented are measures used by management to monitor the underlying performance of the Group's business and operations. Not all companies calculate non-IFRS financial measures in the same manner or on a consistent basis and these measures and ratios may not be comparable to measures used by other companies under the same or similar names. A reconciliation of a number of non-IFRS financial measures to the most directly comparable IFRS financial measures is contained in appendix B, Reconciliation of non-IFRS financial measures, of this document. For further information on non-IFRS financial measures, see "Chapter 18 Reconciliation of non-IFRS measures" in the Annual Report 2025.

Presentation
All amounts are in millions of euros unless otherwise stated. Due to rounding, amounts may not add up to totals provided. All reported data is unaudited. Unless otherwise indicated, financial information has been prepared in accordance with the accounting policies as stated in the Annual Report 2025.

Market Abuse Regulation

This press release contains information within the meaning of Article 7(1) of the EU Market Abuse Regulation.

Unaudited condensed consolidated interim financial statements

For the six-month period ended June 30, 2026

Index to the unaudited condensed consolidated interim financial statements

Semi-annual report

Introduction

The semi-annual report for the six-month period ended June 30, 2026 of Signify N.V. (the 'Company') consists of the semi-annual condensed consolidated interim financial statements, the semi-annual management report and the responsibility statement by the Company's Board of Management.

The main risks and uncertainties for the second half of 2026 are addressed in the first part of the press release - please refer to the section 'Important Information'.

The information in this semi-annual report is unaudited. The semi-annual condensed consolidated interim financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Company's Consolidated financial statements for the year ended December 31, 2025.

Responsibility statement

The Board of Management of the Company hereby declares that, to the best of its knowledge, the semi-annual condensed consolidated interim financial statements for the six-month period ended June 30, 2026, which have been prepared in accordance with IAS 34, Interim Financial Reporting, as adopted by the European Union, give a true and fair view of the assets, liabilities, financial position and profit or loss of the Company and the undertakings included in the consolidation taken as a whole, and the semi-annual management report for the six-month period ended June 30, 2026, gives a fair view of the information required pursuant to Section 5:25d(8)-(9) of the Dutch Financial Markets Supervision Act (Wet op het Financieel toezicht).

Eindhoven, July 24, 2026

Board of Management

As Tempelman
Željko Kosanović

Management report

Business performance [1]

Market environment

In the first half of 2026, Signify operated in a challenging market environment characterized by subdued demand in selected end markets, competitive pressure and geopolitical uncertainty. Market conditions remained mixed across geographies, with the US proving more resilient while Europe continued to face weaker demand. Project activity remained relatively resilient, whereas the stock and flow channel continued to be impacted by softer demand and competitive pressure. At the same time, demand for connected lighting solutions continued to grow, supporting Signify's strategic focus on higher-growth segments.

Within this market environment, the Professional business maintained resilient profitability despite weaker sales, while the Consumer business was impacted by weaker performance in China and Klite, as well as retailer inventory destocking in connected products. The OEM business continued to stabilize, supported by easing pricing pressure and ongoing cost actions, while the Conventional business delivered a strong recovery in profitability in line with expectations. During the first half of 2026, Signify focused on implementing its strategy following a comprehensive strategy and portfolio review. At the Capital Markets Day in June, the company presented its strategic priorities and medium-term ambitions.

Financial performance

Nominal sales decreased by 9.1% to EUR 2,606 million, including a negative currency effect of 4.8%. Comparable sales decreased by 4.4%.

The adjusted gross margin decreased by 70 basis points to 39.9%. The Professional business maintained a stable gross margin supported by disciplined pricing and effective COGS management, while the Consumer business was impacted by cost inflation and lower productivity. Adjusted indirect costs as a percentage of sales increased to 34.7%, as lower volumes led to under-absorption of fixed costs, partly offset by continued cost reductions.

EBITA decreased to EUR 83 million. Restructuring costs were EUR 94 million, acquisition-related results were EUR 5 million, and incidental items were EUR 8 million. The Adjusted EBITA was EUR 164 million, or 6.3% of sales. The Adjusted EBITA margin decreased by 160 basis points compared to the previous year.

Income from operations decreased by EUR 111 million to EUR 57 million. Net income decreased by EUR 99 million to EUR 25 million, driven by higher restructuring costs and lower operating income.

Net cash from operating activities increased by EUR 4 million to EUR 138 million. The increase is mainly driven by improvement in working capital, largely offset by lower net income and a higher restructuring payout.

Professional

Nominal sales decreased by 7.9% to EUR 1,725 million, including a negative currency effect of 4.9%. Comparable sales declined by 3.1%, reflecting softness in the stock and flow business across most geographies, partly offset by strong project activity in the US.

Adjusted EBITA was EUR 124 million. The Adjusted EBITA margin decreased by 10 basis points to 7.2% of sales, demonstrating resilient profitability despite lower sales. A stable gross margin, supported by ongoing price and cost discipline, largely offset the impact of lower operating leverage resulting from reduced volumes.

Consumer

Nominal sales decreased by 7.7% to EUR 560 million, including a negative currency effect of 5.3%. Comparable sales decreased by 2.4%, reflecting weaker performance in China and Klite, partly offset by continued growth in India. Lower retailer sell-in for connected products due to inventory

[1] This section contains certain non-IFRS financial measures and ratios, which are not recognized measures of financial performance or liquidity under IFRS. A reconciliation of a number of non-IFRS financial measures to the most directly comparable IFRS financial measures is contained in appendix B, Reconciliation of non-IFRS financial measures.

destocking also weighed on sales, despite continued consumer sell-out growth.

Adjusted EBITA decreased to EUR 24 million. The Adjusted EBITA margin decreased by 490 basis points to 4.3%, mainly due to the lower contribution from the connected business as well as weaker profitability in China and Klite.

OEM

Nominal sales decreased by 11.8% to EUR 161 million, including a negative currency effect of 3.4%. Comparable sales declined by 8.4%, driven by continued market softness, while pricing pressure eased.

Adjusted EBITA was EUR 6 million. The Adjusted EBITA margin decreased by 290 basis points to 3.5%, impacted by lower volumes.

Conventional

Nominal sales decreased by 17.6% to EUR 143 million, including a negative currency effect of 4.0%. Comparable sales decreased by 13.6%, reflecting the structural decline of the General Lighting businesses.

Adjusted EBITA was EUR 22 million. The Adjusted EBITA margin decreased by 290 basis points to 15.6%.

Other

'Other' reflects the P&L of Signify's venture businesses, in addition to centrally incurred costs not assigned to individual businesses, predominantly those related to exploratory research initiatives and audit activities. Nominal sales decreased to EUR 17 million (H1 2025: EUR 31 million) as the exceptionally strong performance of one venture in the prior year did not recur. Adjusted EBITA was EUR -11 million, compared with EUR -9 million in the same period last year.

Outlook

We continue to execute our strategy across all performance areas and expect to deliver an improved performance in the second half of the year. We confirm our full-year guidance of an adjusted EBITA margin of 7.5-8.5% and free cash flow generation of 6.5-7.5% of sales.

I Condensed consolidated interim financial statements

I.1 Condensed consolidated statement of income

In millions of EUR unless otherwise stated

	Note	Second quarter		January to June	
		2025	**2026**	**2025**	**2026**
Sales	1.2	1,418	1,332	2,866	2,606
Cost of sales		(851)	(824)	(1,713)	(1,594)
Gross margin		**567**	**508**	**1,153**	**1,012**
Selling, general and administrative expenses		(426)	(418)	(861)	(836)
Research and development expenses		(59)	(55)	(125)	(135)
Other business income	3	2	6	3	17
Other business expenses		(1)	(0)	(2)	(1)
Income from operations		**83**	**41**	**168**	**57**
Financial income		4	4	12	9
Financial expenses		(21)	(20)	(43)	(38)
Results relating to investments in associates		(0)	0	(1)	0
Income before taxes		**66**	**24**	**137**	**29**
Income tax expense	4	(9)	(7)	(13)	(4)
Net income		**57**	**17**	**124**	**25**
Attribution of net income for the period:					
Net income (loss) attributable to shareholders of Signify N.V.		55	18	121	24
Net income (loss) attributable to non-controlling interests		2	(1)	2	1
Earnings per ordinary share attributable to shareholders					
Weighted average number of ordinary shares outstanding used for calculation (in thousands):					
Basic		124,257	119,267	124,223	119,383
Diluted		125,357	120,968	125,569	121,394
Net income attributable to shareholders per ordinary share in EUR:					
Basic		0.44	0.15	0.98	0.20
Diluted		0.44	0.15	0.97	0.19

The accompanying notes are an integral part of these condensed consolidated financial statements.

I.2 Condensed consolidated statement of comprehensive income

In millions of EUR

	Second quarter		January to June	
	2025	2026	2025	2026
Net income (loss)	**57**	**17**	**124**	**25**
Pensions and other post-employment plans:				
Remeasurements	6	(1)	6	(0)
Income tax effect on remeasurements	(1)	-	(1)	-
Total of items that will not be reclassified to profit or loss	**5**	**(1)**	**5**	**(0)**
Currency translation differences:				
Net current period change, before tax	(297)	49	(433)	120
Income tax effect	-	-	-	-
Cash flow hedges:				
Net current period change, before tax	(10)	2	(17)	7
Income tax effect	3	(1)	4	(2)
Total of items that are or may be reclassified to profit or loss	**(304)**	**51**	**(446)**	**125**
Other comprehensive income (loss)	**(300)**	**50**	**(441)**	**125**
Total comprehensive income (loss)	**(243)**	**67**	**(317)**	**150**
Total comprehensive income (loss) attributable to:				
Shareholders of Signify N.V.	(238)	66	(309)	144
Non-controlling interests	(5)	1	(8)	6

The accompanying notes are an integral part of these condensed consolidated financial statements.

I.3 Condensed consolidated statement of financial position

In millions of EUR

	Note	December 31, 2025	June 30, 2026
Non-current assets			
Property, plant and equipment	1	557	552
Goodwill	1	2,615	2,688
Intangible assets, other than goodwill	1	511	515
Investments in associates and joint ventures		19	20
Financial assets	8	29	32
Deferred tax assets		353	355
Other assets		28	26
Total non-current assets		**4,111**	**4,187**
Current assets			
Inventories		929	943
Financial assets	8	2	2
Other assets		112	134
Derivative financial assets	8	11	16
Income tax receivable		37	40
Trade and other receivables	8	894	836
Cash and cash equivalents	8	621	496
Assets classified as held for sale		2	0
Total current assets		**2,608**	**2,468**
Total assets		**6,720**	**6,656**

	Note	December 31, 2025	June 30, 2026
Equity			
Shareholders' equity	5	2,673	2,625
Non-controlling interests		94	99
Total equity		**2,767**	**2,724**
Non-current liabilities			
Debt	6	1,090	497
Post-employment benefits		224	221
Provisions	7	185	173
Deferred tax liabilities		15	13
Income tax payable		48	41
Other liabilities		155	163
Total non-current liabilities		**1,717**	**1,107**
Current liabilities			
Debt, including bank overdrafts	6	489	1,089
Derivative financial liabilities	8	7	2
Income tax payable		20	19
Trade and other payables		1,363	1,397
Provisions	7	156	134
Other liabilities		201	182
Liabilities from assets classified as held for sale		0	0
Total current liabilities		**2,235**	**2,824**
Total liabilities and total equity		**6,720**	**6,656**

The accompanying notes are an integral part of these condensed consolidated financial statements.

1.4 Condensed consolidated statement of cash flows

In millions of EUR

	Note	Second quarter		January to June	
		2025	**2026**	**2025**	**2026**
Cash flows from operating activities					
Net income (loss)		57	17	124	25
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		118	110	229	236
• Depreciation, amortization and impairment of non-financial assets		57	56	118	113
• Result on sale of assets		(0)	(3)	(1)	(10)
• Net interest expense on debt, borrowings and other liabilities		11	10	20	19
• Income tax expense	.4	9	7	13	4
• Additions to (releases of) provisions	7	28	29	54	89
• Additions to (releases of) post-employment benefits		3	4	8	9
• Other items		11	8	17	12
Changes in working capital:		(27)	16	(93)	16
• Changes in trade and other receivables		(25)	(41)	58	23
• Changes in inventories		(27)	(7)	(45)	4
• Changes in trade and other payables		37	69	(76)	13
• Changes in other current assets and liabilities		(12)	(5)	(29)	(26)
Changes in other non-current assets and liabilities		(2)	2	10	6
Utilizations of provisions	7	(32)	(45)	(66)	(82)
Utilizations of post-employment benefits		(8)	(9)	(15)	(16)
Net interest and financing costs received (paid)		(28)	(22)	(27)	(26)
Income taxes paid		(9)	(8)	(28)	(20)
Net cash provided by (used for) operating activities		**68**	**61**	**134**	**138**

	Note	Second quarter		January to June	
		2025	2026	2025	2026
Cash flows from investing activities					
Net capital expenditures:		(32)	(27)	(57)	(57)
• Additions of intangible assets		(15)	(22)	(29)	(39)
• Capital expenditures on property, plant and equipment		(19)	(9)	(31)	(20)
• Proceeds from disposal of property, plant and equipment		2	4	4	2
Net proceeds from (cash used for) derivatives and other financial assets		(18)	9	(18)	17
Purchases of businesses and joint ventures, net of cash acquired		0	(0)	(0)	(0)
Proceeds from disposition of businesses and investments in associates		(0)	0	5	0
Net cash provided by (used for) investing activities		**(50)**	**(18)**	**(71)**	**(40)**
Cash flows from financing activities					
Dividend paid	5	(197)	(188)	(198)	(189)
Proceeds from issuance of debt	6	7	1	19	7
Repayment of debt	6	(19)	(18)	(40)	(43)
Purchase of treasury shares	5	(43)	(5)	(65)	(16)
Net cash provided by (used for) financing activities		**(252)**	**(210)**	**(284)**	**(241)**
Net cash flows		**(233)**	**(166)**	**(222)**	**(142)**
Effect of changes in exchange rates on cash and cash equivalents and bank overdrafts		(15)	7	(16)	12
Cash and cash equivalents and bank overdrafts at the beginning of the period		644	649	633	621
Cash and cash equivalents and bank overdrafts at the end of the period [1]		**395**	**490**	**395**	**490**
Non-cash investing and financing activities:					
Acquisition of fixed asset by means of leases	6	62	14	74	33

[1] Includes bank overdrafts of EUR 6 million and EUR 0 million as at June 30, 2026 and 2025, respectively.

The accompanying notes are an integral part of these condensed consolidated financial statements.

I.5 Condensed consolidated statements of changes in equity

In millions of EUR

	Share capital	Share premium	Retained earnings	Currency translation differences	Cash flow hedges	Treasury shares	Total share-holders' equity	Non-controlling interests	Equity
Balance as at January 1, 2025	**1**	**2,142**	**988**	**104**	**4**	**(78)**	**3,162**	**105**	**3,267**
Net Income	–	–	121	–	–	–	121	2	124
Other comprehensive income (loss)	–	–	5	(422)	(13)	–	(430)	(10)	(441)
Total comprehensive income (loss)	**–**	**–**	**126**	**(422)**	**(13)**	**–**	**(309)**	**(8)**	**(317)**
Dividend distributed	–	–	(195)	–	–	–	(195)	(2)	(197)
Purchase of treasury shares	–	–	(2)	–	–	(67)	(69)	–	(69)
Delivery of treasury shares	–	(11)	(14)	–	–	25	–	–	–
Share-based compensation plans	–	12	–	–	–	–	12	–	12
Hyperinflation adjustment	–	–	1	–	–	–	1	–	1
Balance as at June 30, 2025	**1**	**2,142**	**905**	**(318)**	**(9)**	**(120)**	**2,602**	**94**	**2,696**
Balance as at January 1, 2026	**1**	**2,150**	**913**	**(310)**	**1**	**(83)**	**2,673**	**94**	**2,767**
Net Income	–	–	24	–	–	–	24	1	25
Other comprehensive income (loss)	–	–	(0)	115	5	–	120	4	125
Total comprehensive income (loss)	**–**	**–**	**23**	**115**	**5**	**–**	**144**	**6**	**150**
Dividend distributed	–	–	(188)	–	–	–	(188)	(1)	(189)
Purchase of treasury shares	–	–	(0)	–	–	(16)	(16)	–	(16)
Delivery of treasury shares	–	(15)	(15)	–	–	31	–	–	–
Share-based compensation plans	–	11	–	–	–	–	11	–	11
Hyperinflation adjustment	–	–	1	–	–	–	1	–	1
Balance as at June 30, 2026	**1**	**2,146**	**735**	**(195)**	**7**	**(68)**	**2,625**	**99**	**2,724**

The accompanying notes are an integral part of these condensed consolidated financial statements.

2 Notes to the condensed consolidated interim financial statements

All amounts are in millions of euros unless otherwise stated. Due to rounding, amounts may not add up to totals provided.

2.1 Reporting entity

Signify N.V. is a public company with limited liability incorporated under the laws of the Netherlands and listed on Euronext Amsterdam under the symbol ‘LIGHT’.

As used herein, the term Signify is used for Signify N.V. (the 'Company’) and its subsidiaries within the meaning of Section 2:24b of the Dutch Civil Code.

The corporate seat of the Company is in Eindhoven, the Netherlands, and its registered office is at High Tech Campus 48, 5656 AE Eindhoven. The Company is registered in the Commercial Register of the Chamber of Commerce under number 65220692.

2.2 Basis of preparation

The condensed consolidated interim financial statements have been prepared in accordance with IAS 34 ‘Interim Financial Reporting’ as adopted by the European Union. Several amendments apply to the accounting standards for the first time in 2026, but do not have a material impact on the condensed consolidated interim financial statements of Signify.

The income tax expense is recognized based on management’s estimate of the weighted average effective annual income tax rate expected for the full year.

The accounting policies applied in the condensed consolidated interim financial statements are consistent with those applied in the Consolidated financial statements for the year ended December 31, 2025.

Business developments

On June 23, 2026, the company hosted its Capital Markets Day (CMD), updating its medium-term financial outlook and strategies. Signify aims to deliver a comparable sales growth of 0-1%, Adjusted EBITA margin of circa 10%, and free cash flow generation of 7-8% of sales by 2029. These objectives are to be supported by operational improvements and a disciplined financial framework. The company expects margin expansion to be driven by reduced indirect costs, a resilient gross margin and improved performance management across newly defined performance areas. Free cash flow is to be supported by targeted profitability improvements, working capital discipline and a continued focus on cash conversion.

Goodwill

The Company performed an interim goodwill impairment test for the relevant cash-generating units (CGUs) based on the latest business plans, incorporating the updated strategic direction, and market and geopolitical developments. The recoverable amount exceeded the carrying amount and no impairment loss was recognized.

In line with and as disclosed in the Consolidated financial statements for the year ended December 31, 2025, the recoverable amount of Professional (main geographies) remains sensitive to reasonable possible changes in key assumptions used in the impairment test. Refer to note 14, Intangible assets, in the Consolidated financial statements for the year ended December 31, 2025 for further information.

Deferred tax asset recoverability

Based on the updated business plans, the Company reassessed the recoverability of its deferred tax assets and concluded that no adjustment to the recognized deferred tax assets was required.

IEEPA duty refund

In February 2026, the U.S. Supreme Court ruled that the International Emergency Economic Powers Act ("IEEPA"), which the U.S. administration had relied upon to impose certain tariffs, does not authorize the imposition of tariffs. Following this decision, the U.S. Court of International Trade instructed U.S. Customs and Border Protection ("CBP") to establish a process for refunding tariffs imposed under the IEEPA.

On April 20, 2026, CBP launched an administrative portal through which eligible importers may submit refund claims. Signify is currently in the process of filing these claims and obtaining the required approvals. As the amount and timing of any tariff refunds remain uncertain, no asset related to the potential refunds has been recognized as of June 30, 2026. Tariff refunds received in cash during the six-month period ended June 30, 2026 have been recognized as a gain in the income statement, the amount involved was not material to this semi-annual report.

Signify will continue to monitor developments and assess the accounting implications of the ruling and any related tariff refunds in future reporting periods as additional information becomes available.

Critical accounting judgments and key sources of estimation uncertainty

The preparation of the condensed consolidated interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from the estimates.

Except as disclosed in previous paragraphs, the areas where the most significant judgments and estimates are made, were the same as those disclosed in the Consolidated financial statements for the year ended December 31, 2025.

2.3 Notes

I Information by segment and main country

The following is an overview of Signify's sales and results by segment.

	Second Quarter							January to June						
	Professional	Con-sumer	OEM	Conven-tional	Other[1]	Inter-segment elimination	Signify	Professional	Con-sumer	OEM	Conven-tional	Other[1]	Inter-segment elimination	Signify
2026														
Sales to external customers	886	285	78	72	11		1,332	1,725	560	161	143	17		2,606
Sales including intersegment	888	302	104	73	11	(44)	1,332	1,727	594	211	143	18	(87)	2,606
Depreciation and amortization [2]	(21)	(5)	(3)	(1)	(12)		(43)	(41)	(9)	(7)	(5)	(25)		(87)
Adjusted EBITA	**62**	**9**	**4**	**13**	**(6)**	**(1)**	**81**	**124**	**24**	**6**	**22**	**(11)**	**(1)**	**164**
Adjusted EBITA as a % of sales	7.0%	3.0%	4.6%	18.1%			6.1%	7.2%	4.3%	3.5%	15.6%			6.3%
Restructuring							(31)							(94)
Acquisition-related results							2							5
Incidental items							2							8
EBITA [3]							**54**							**83**
Amortization [4]							(13)							(26)
Income from operations							**41**							**57**
Financial income and expenses							(17)							(29)
Results from investments in associates							0							0
Income before taxes							**24**							**29**
2025														
Sales to external customers	931	296	90	81	20		1,418	1,872	607	182	174	31		2,866
Sales including intersegment	931	315	119	82	20	(50)	1,418	1,874	647	241	174	32	(102)	2,866
Depreciation and amortization [2]	(20)	(6)	(3)	(1)	(13)		(43)	(41)	(11)	(5)	(4)	(27)		(88)
Adjusted EBITA	**69**	**22**	**8**	**15**	**(4)**		**110**	**136**	**56**	**12**	**32**	**(9)**		**226**
Adjusted EBITA as a % of sales	7.4%	7.4%	8.5%	18.6%			7.8%	7.3%	9.2%	6.4%	18.5%			7.9%
Restructuring							(10)							(21)
Acquisition-related results							1							(1)
Incidental items							(3)							(6)
EBITA [3]							**97**							**198**
Amortization [4]							(14)							(30)
Income from operations							**83**							**168**
Financial income and expenses							(17)							(30)
Results from investments in associates							(0)							(1)
Income before taxes							**66**							**137**

1 Considering the nature of 'Other', Adjusted EBITA as a % of sales for 'Other' is not meaningful
2 Excluding amortization and impairments of acquisition-related intangible assets and goodwill
3 Income from operations excluding amortization and impairments of acquisition-related intangible assets and goodwill ("EBITA")
4 Amortization and impairments of acquisition-related intangible assets and goodwill

The key segmental performance measure is Adjusted EBITA. Adjusted EBITA is not a recognized measure of financial performance under IFRS, and represents income from operations excluding amortization and impairments of acquisition-related intangible assets and goodwill, restructuring costs, acquisition-related charges, and other incidental items.

Incidental items of EUR 8 million gain for the six-month period ended June 30, 2026 were mainly related to gains on real estate transactions (EUR 6 million gain in Consumer and EUR 2 million gain in Conventional).

Incidental items of EUR 6 million for the six-month period ended June 30, 2025 were related to environmental provisions for inactive sites and the discounting effect of long-term provisions (EUR 6 million, mainly in Professional).

Sales between the segments mainly relate to the supply of goods. The pricing of such transactions is determined on an 'arm's length basis'.

Sales and tangible and intangible assets are reported based on the country of origin as follows:

	Sales		Tangible and intangible assets [1]	
	January to June 2025	January to June 2026	December 31, 2025	June 30, 2026
Netherlands	191	210	587	595
United States	1,047	922	2,241	2,300
China	201	168	232	233
Germany	160	149	7	6
India	135	124	31	33
Other countries	1,133	1,032	586	588
Total countries	**2,866**	**2,606**	**3,683**	**3,755**

[1] Includes goodwill

2 Disaggregated revenue information

Information on sales per segment is disclosed in note 1, Information by segment and main country.

For the six-month period ended June 30, 2026, sales consisted primarily (97%) of sales of goods to customers (January to June 2025: 97%).

3 Other business income

During the six-month period ended June 30, 2026, other business income included EUR 6 million income from the sale of a factory in China, in Consumer.

4 Income taxes

The income tax expense in the six-month period ended June 30, 2026 decreased by EUR 10 million compared to the corresponding period of the previous year mainly due to lower income before tax.

The effective tax rate for the six-month period ended June 30, 2026 was 13.6% compared to 9.8% in 2025.

5 Equity

Dividend distribution

In May 2026, the Company paid a dividend of EUR 1.57 per ordinary share, representing a total value of EUR 188 million including costs.

On June 23, 2026, the Company announced an updated capital allocation framework, including a revised dividend policy under which it intends to pay an annual cash dividend with a target pay-out ratio of 40-50% of continuing net income, defined as net income excluding discontinued operations and material non-recurring items, such as restructuring and acquisition-related charges. The updated policy will apply from the 2026 financial year, with a rebalanced dividend per share to be proposed in respect of the 2026 financial year.

Share repurchases

During the six-month period ended June 30, 2026, the Company purchased shares to cover share-based remuneration obligations. The total number of shares repurchased was 849,956 for a total consideration of EUR 16 million.

As part of the updated capital allocation framework announced on June 23, 2026, the Company also announced that it does not intend to resume the share repurchase program announced in 2025. Any future share repurchases will be subject to the Company's financial performance, capital requirements and market conditions.

Treasury shares

As at June 30, 2026, the total number of treasury shares held was 3,136,517 which were purchased at an average price of EUR 21.79 per share.

6 Debt

	December 31, 2025	June 30, 2026
Term loan (EUR)	724	724
Eurobonds	599	599
Lease liabilities	227	228
Other debt	29	28
Subtotal	**1,578**	**1,580**
Bank overdrafts	0	6
Gross debt	**1,579**	**1,586**
Cash and cash equivalents	(621)	(496)
Net debt	**957**	**1,090**
Total equity	**2,767**	**2,724**
Net debt and total equity	3,725	3,814
Net debt divided by net debt and total equity (in %)	26%	29%
Total equity divided by net debt and total equity (in %)	74%	71%

There were no material changes in Signify's gross debt structure.

During the six-month period ended June 30, 2026, the total of EUR 600 million of fixed rate notes with an annual coupon rate of 2.375% became short-term with maturity in May 2027.

In May 2026, Signify entered into a long-term financing facility agreement for up to EUR 300 million, with maturity of up to five years from the drawdown date. As of June 30, 2026, the full amount remains undrawn.

As of June 30, 2026, the Company continues to have EUR 600 million undrawn Revolving Credit Facility.

7 Provisions and contingent liabilities

Provisions are recognized when, as a result of a past event, Signify has a present legal or constructive obligation, it is probable that an outflow of economic benefits will be required to settle the obligation, and the amount of the obligation can be estimated reliably. Contingent liabilities are not recognized in the balance sheet and are disclosed where appropriate.

The accounting policies, significant judgements and estimates applied by Signify in the recognition and measurement of provisions are described in Note 23, Provisions, in the Consolidated financial statements for the year ended December 31, 2025.

The following describes the significant developments during the six-month period ended June 30, 2026.

Restructuring

Additions to restructuring provisions during the six-month period ended June 30, 2026 were mainly related to the EUR 180 million cost reduction program announced in January 2026. Utilizations during the six-month period ended June 30, 2026 were related to projects in Professional and Conventional.

Legal provisions

On October 5, 2022, a jury in trial court in Connecticut awarded compensation of USD 90 million in a lawsuit against Signify relating to a workplace accident that occurred in September 2017 in a warehouse leased and operated by a Signify customer, where the customer's employee was injured when struck by a pallet of Signify products that was pushed off a storage rack by a temporary worker operating a forklift at the warehouse. In the first quarter of 2023, the court issued an order reducing the jury's damages award (as allocated to Signify) to approximately USD 42 million.

On May 29, 2026, the Connecticut Appellate Court vacated the trial court judgment and directed the trial court to enter judgment in favor of Signify.

Based on the appellate court's ruling, and the assessment of external legal counsel, management concluded that an outflow of economic benefits in respect of this matter is no longer probable as of June 30, 2026. Accordingly, both the legal provision and insurance cover asset previously recognized in relation to this matter have been reversed during the six-month period ended June 30, 2026.

On July 22, 2026, the plaintiff filed a petition to the Connecticut Supreme Court to review the case. Signify will submit its opposition against plaintiff's petition to review by the end of August 2026 and continue to monitor new developments if the Connecticut Supreme Court decides to take review of the case.

Contingent liabilities

In 2019, Signify acquired a 51% interest in China-based lighting manufacturing company Zhejiang Klite Lighting Holdings Co., Ltd ("Klite"). The remaining 49% interest in Klite is held by five Chinese joint venture partners (the "Klite Minority Shareholders").

During the first half of 2026, the Klite Minority Shareholders commenced legal proceedings against Signify. The Klite Minority Shareholders allege breaches of contractual obligations and seek an order requiring Signify to acquire an initial tranche of their interest in Klite representing 16.33% of Klite's issued share capital. Signify disputes the claim and maintains that it is under no obligation to acquire the interest held by the Klite Minority Shareholders. The proceedings are at an early stage. Signify intends to defend the proceedings vigorously and, while the outcome of legal proceedings is inherently uncertain, no liability has been recognized.

Provisions are summarized as follows:

	Restructuring	Environmental	Product warranty	Legal	Other	Total
Balance as at January 1, 2026	**46**	**95**	**66**	**53**	**80**	**341**
Additions	76	0	13	2	6	97
Utilizations	(51)	(6)	(17)	(0)	(8)	(82)
Releases	(2)	(0)	(3)	(47)	(3)	(55)
Accretion	-	2	-	(0)	0	2
Translation differences and other movements	2	0	1	1	0	4
Balance as at June 30, 2026	**70**	**91**	**61**	**8**	**76**	**306**
Short-term	65	19	31	3	16	134
Long-term	6	73	30	4	60	173

8 Financial assets and liabilities

Financial risk management

The company assessed global macroeconomic developments and concluded that no material changes to the existing financial risk management objectives were necessary. These objectives are consistent with those disclosed in the Consolidated financial statements for the year ended December 31, 2025.

Fair value hierarchy

The valuation techniques and inputs used to develop measurements for financial assets and liabilities are consistent with those disclosed in the Consolidated financial statements for the year ended December 31, 2025.

	Carried at	Gross amount recognized on the balance sheet	Amounts not offset on the balance sheet, but subject to master netting arrangements	Net amount	Fair value hierarchy level	Estimated fair value
Balance as at June 30, 2026						
Current financial assets [1]	amortized cost	2	–	2	–	2
Non-current financial assets [1]	amortized cost	21	–	21	–	21
Unquoted equity shares	fair value (FVOCI)	5	–	5	3	5
Trade and other receivables [1]	amortized cost	836	–	836	–	836
Derivative financial assets designated as hedging instruments	fair value (FVTPL)	16	(2)	14	2	16
Non-current derivative financial assets not designated as hedging instruments	fair value (FVTPL)	7	–	7	3	8
Cash and cash equivalents		496	–	496		496
Debt (Eurobonds)	amortized cost	(599)	–	(599)	1	(595)
Debt (excluding Eurobonds) [1]	amortized cost	(987)	–	(987)	2	(987)
Derivative financial liabilities designated as hedging instruments	fair value (FVTPL)	(2)	2	(1)	2	(2)
Trade and other payables [1]	amortized cost	(1,394)	–	(1,394)		(1,394)
Contingent considerations	fair value (FVTPL)	(3)	–	(3)	3	(3)

	Carried at	Gross amount recognized on the balance sheet	Amounts not offset on the balance sheet, but subject to master netting arrangements	Net amount	Fair value hierarchy level	Estimated fair value
Balance as at December 31, 2025						
Current financial assets [1]	amortized cost	2	-	2	-	2
Non-current financial assets [1]	amortized cost	19	-	19	-	19
Unquoted equity shares	fair value (FVOCI)	4	-	4	3	4
Trade and other receivables [1]	amortized cost	894	-	894	-	894
Derivative financial assets designated as hedging instruments	fair value (FVTPL)	11	(5)	5	2	11
Non-current derivative financial assets not designated as hedging instruments	fair value (FVTPL)	5	-	5	3	7
Cash and cash equivalents		621	-	621	-	621
Debt (Eurobonds)	amortized cost	(599)	-	(599)	1	(596)
Debt (excluding Eurobonds) [1]	amortized cost	(980)	-	(980)	2	(980)
Derivative financial liabilities designated as hedging instruments	fair value (FVTPL)	(7)	5	(1)	2	(7)
Trade and other payables [1]	amortized cost	(1,360)	-	(1,360)		(1,360)
Contingent considerations	fair value (FVTPL)	(3)	-	(3)	3	(3)

[1] In view of the nature, maturity or the magnitude of the amounts, Signify considers that the fair value of current and non-current financial assets, trade and other receivables, debt (excluding Eurobonds), trade and other payables are not materially different from their carrying value.

q Events after the balance sheet date

No subsequent events occurred that are material to Signify.

Appendix B - Reconciliation of non-IFRS financial measures

Sales growth composition per business in %

	Second quarter			
	Comparable growth	Currency effects	Consolidation effects	Nominal growth
2026 vs 2025				
Professional	(2.5)	(2.4)	0.2	(4.8)
Consumer	(0.2)	(3.5)	(0.0)	(3.7)
OEM	(12.0)	(1.4)	0.0	(13.3)
Conventional	(9.0)	(2.0)	-	(10.9)
Signify	**(3.6)**	**(2.5)**	**0.1**	**(6.0)**
Signify excluding Conventional	**(3.3)**	**(2.5)**	**0.1**	**(5.7)**

	Second quarter			
	Comparable growth	Currency effects	Consolidation effects	Nominal growth
2025 vs 2024				
Professional	0.2	(3.1)	(0.0)	(2.9)
Consumer	2.6	(3.1)	(0.0)	(0.5)
OEM	(11.6)	(2.9)	(0.0)	(14.5)
Conventional	(26.8)	(2.1)	0.0	(28.9)
Signify	**(1.4)**	**(3.0)**	**(0.0)**	**(4.4)**
Signify excluding Conventional	**0.8**	**(3.1)**	**(0.0)**	**(2.4)**

	January to June			
	Comparable growth	Currency effects	Consolidation effects	Nominal growth
2026 vs 2025				
Professional	(3.1)	(4.9)	0.1	(7.9)
Consumer	(2.4)	(5.3)	(0.0)	(7.7)
OEM	(8.4)	(3.4)	(0.0)	(11.8)
Conventional	(13.6)	(4.0)	(0.0)	(17.6)
Signify	**(4.4)**	**(4.8)**	**0.1**	**(9.1)**
Signify excluding Conventional	**(3.8)**	**(4.8)**	**0.1**	**(8.5)**

	January to June			
	Comparable growth	Currency effects	Consolidation effects	Nominal growth
2025 vs 2024				
Professional	(0.8)	(0.7)	(0.0)	(1.5)
Consumer	2.8	(1.0)	(0.0)	1.9
OEM	(11.1)	(1.3)	(0.0)	(12.4)
Conventional	(25.4)	(0.4)	0.0	(25.8)
Signify	**(2.1)**	**(0.8)**	**(0.0)**	**(2.9)**
Signify excluding Conventional	**(0.1)**	**(0.8)**	**(0.0)**	**(0.9)**

Adjusted EBITA to Income from operations (or EBIT) in millions of EUR

	Signify	Professional	Consumer	OEM	Conventional	Other[1]
Second quarter 2026						
Adjusted EBITA	81	62	9	4	13	(7)
Restructuring	(31)					
Acquisition-related results	2					
Incidental items	2					
EBITA	**54**					
Amortization [2]	(13)					
Income from operations (or EBIT) [3]	**41**					
Second quarter 2025						
Adjusted EBITA	110	69	22	8	15	(4)
Restructuring	(10)					
Acquisition-related results	1					
Incidental items	(3)					
EBITA	**97**					
Amortization [2]	(14)					
Income from operations (or EBIT) [3]	**83**					

1 Includes inter-segment elimination.
2 Amortization and impairments of acquisition related intangible assets and goodwill.
3 For a reconciliation to income before taxes, refer to note 1, Information by segment and main country.

	Signify	Professional	Consumer	OEM	Conventional	Other[1]
January to June 2026						
Adjusted EBITA	164	124	24	6	22	(12)
Restructuring	(94)					
Acquisition-related results	5					
Incidental items	8					
EBITA	**83**					
Amortization [2]	(26)					
Income from operations (or EBIT) [3]	**57**					
January to June 2025						
Adjusted EBITA	226	136	56	12	32	(9)
Restructuring	(21)					
Acquisition-related results	(1)					
Incidental items	(6)					
EBITA	**198**					
Amortization [2]	(30)					
Income from operations (or EBIT) [3]	**168**					

1 Includes inter-segment elimination.
2 Amortization and impairments of acquisition related intangible assets and goodwill.
3 For a reconciliation to income before taxes, refer to note 1, Information by segment and main country.

Amounts may not add up due to rounding.

Second quarter Income from operations to Adjusted EBITA in millions of EUR

Second quarter 2026	Reported	Restructuring[1]	Acquisition-related results	Incidental items[2]	Adjusted
Sales	1,332	-	-	-	1,332
Cost of sales	(824)	16	0	(0)	(808)
Gross margin	**508**	**16**	**0**	**(0)**	**524**
Selling, general and administrative expenses	(418)	14	(0)	-	(404)
Research and development expenses	(55)	1	-	-	(54)
Indirect costs	**(473)**	**15**	**(0)**	**-**	**(458)**
Other business income	6	-	(2)	(2)	2
Other business expenses	(0)	-	(0)	0	(0)
Income from operations	**41**	**31**	**(2)**	**(2)**	**68**
Amortization	(13)	-	-	-	(13)
Income from operations excluding amortization (EBITA)	**54**	**31**	**(2)**	**(2)**	**81**
Second quarter 2025					
Sales	1,418	-	-	-	1,418
Cost of sales	(851)	5	-	0	(845)
Gross margin	**567**	**5**	**-**	**0**	**572**
Selling, general and administrative expenses	(426)	4	-	3	(419)
Research and development expenses	(59)	1	-	-	(58)
Indirect costs	**(485)**	**5**	-	**3**	**(477)**
Other business income	2	-	(1)	-	1
Other business expenses	(1)	-	(0)	0	(1)
Income from operations	**83**	**10**	**(1)**	**3**	**96**
Amortization	(14)	-	-	-	(14)
Income from operations excluding amortization (EBITA)	**97**	**10**	**(1)**	**3**	**110**

[1] Q2 2026: Restructuring costs consisted of EUR 16 million of employee termination benefits (mainly in Professional), EUR 2 million of assets impairments, EUR 9 million of inventories write-downs and EUR 4 million of other costs related to the restructuring programs.
Q2 2025: Restructuring costs consisted of EUR 10 million of employee termination benefits (mainly in Professional).

[2] Q2 2026: Incidental items are mainly related to gain on real estate transactions (EUR 2 million in Conventional).
Q2 2025: Incidental items are mainly related to environmental provision for inactive sites and the discounting effect of long-term provisions (EUR 3 million, mainly in Professional).

Amounts may not add up due to rounding.

January to June Income from operations to Adjusted EBITA in millions of EUR

January to June 2026	Reported	Restructuring[1]	Acquisition-related results	Incidental items[2]	Adjusted
Sales	2,606	-	-	-	2,606
Cost of sales	(1,594)	29	0	(0)	(1,565)
Gross margin	**1,012**	**29**	**0**	**(0)**	**1,041**
Selling, general and administrative expenses	(836)	42	1	(0)	(793)
Research and development expenses	(135)	23	-	-	(112)
Indirect costs	**(970)**	**65**	**1**	**(0)**	**(905)**
Other business income	17	-	(5)	(8)	3
Other business expenses	(1)	-	0	0	(1)
Income from operations	**57**	**94**	**(5)**	**(8)**	**138**
Amortization	(26)	-	-	-	(26)
Income from operations excluding amortization (EBITA)	**83**	**94**	**(5)**	**(8)**	**164**
January to June 2025					
Sales	2,866	-	-	-	2,866
Cost of sales	(1,713)	10	0	0	(1,703)
Gross margin	**1,153**	**10**	**0**	**0**	**1,164**
Selling, general and administrative expenses	(861)	9	1	6	(846)
Research and development expenses	(125)	3	-	-	(122)
Indirect costs	**(986)**	**12**	**1**	**6**	**(968)**
Other business income	3	-	(1)	-	2
Other business expenses	(2)	-	1	0	(1)
Income from operations	**168**	**21**	**1**	**6**	**197**
Amortization	(30)	-	-	-	(30)
Income from operations excluding amortization (EBITA)	**198**	**21**	**1**	**6**	**226**

[1] H1 2026: Restructuring costs consisted of EUR 74 million of employee termination benefits (mainly in Professional), EUR 5 million of assets impairment, EUR 9 million of inventories write-down and EUR 6 million of other costs related to the restructuring programs.
H1 2025: Restructuring costs consisted of EUR 19 million of employee termination benefits (mainly in Professional) and EUR 3 million of other costs related to the restructuring programs.

[2] H1 2026: Incidental items are mainly related to gains on real estate transactions (EUR 6 million in Consumer and EUR 2 million in Conventional).
H1 2025: Incidental items are mainly related to environmental provision for inactive sites and the discounting effect of long-term provisions (EUR 6 million, mainly in Professional).

Amounts may not add up due to rounding.

Composition of cash flows in millions of EUR

	Second quarter		January to June	
	2025	2026	2025	2026
Cash flows from operating activities	68	61	134	138
Cash flows from investing activities	(50)	(18)	(71)	(40)
Cash flows before financing activities	**19**	**44**	**63**	**99**
Cash flows from operating activities	68	61	134	138
Net capital expenditures:	(32)	(27)	(57)	(57)
• Additions of intangible assets	(15)	(22)	(29)	(39)
• Capital expenditures on property, plant and equipment	(19)	(9)	(31)	(20)
• Proceeds from disposal of property, plant and equipment	2	4	4	2
Free cash flows	**36**	**35**	**77**	**81**

Composition of net debt to total equity in millions of EUR

	June 30, 2025	March 31, 2026	June 30, 2026
Short-term debt	416	485	1,089
Long-term debt	1,178	1,097	497
Gross debt	**1,594**	**1,583**	**1,586**
Cash and cash equivalents	(396)	(650)	(496)
Net debt	**1,198**	**933**	**1,090**
Shareholders' equity	2,602	2,734	2,625
Non-controlling interests	94	34	99
Total equity	**2,696**	**2,768**	**2,724**
Net debt and total equity	3,895	3,701	3,814
Net debt divided by net debt and total equity (in %)	31%	25%	29%
Total equity divided by net debt and total equity (in %)	69%	75%	71%

Working Capital to total assets in millions of EUR

	June 30, 2025	March 31, 2026	June 30, 2026
Working capital	**455**	**347**	**348**
Eliminate liabilities comprised in working capital:			
• Trade and other payables	1,392	1,328	1,397
• Derivative financial liabilities	27	5	2
• Other current liabilities [1]	182	184	182
Include assets not comprised in working capital:			
• Non-current assets	4,132	4,165	4,187
• Income tax receivable	62	40	40
• Current financial assets	3	2	2
• Cash and cash equivalents	396	650	496
• Assets classified as held for sale	22	0	0
• Trade and other receivables [2]	44	47	0
Total assets	**6,715**	**6,768**	**6,656**

[1] As at June 30, 2025 and March 31, 2026, Other current liabilities exclude EUR 4 million of share repurchases related payable and EUR 25 million of non-operating items, respectively.
[2] Trade and other receivables amounting to USD 52 million and USD 54 million of insurance receivables for which a legal provision is recognized for the same amount as at June 30, 2025, and March 31, 2026, respectively.

Other key performance indicators in %

	January to June 2026
Beyond illumination revenues, as a % of total sales	35.4%

Appendix C – Financial glossary

Acquisition-related results
Results that are directly triggered by the acquisition of a company, such as transaction costs, purchase accounting related costs, integration-related expenses, and releases of acquisition-related provisions.

Adjusted EBITA
EBITA excluding restructuring costs, acquisition-related results, and other incidental items.

Adjusted EBITA margin
Adjusted EBITA divided by sales to third parties (excluding intersegment). 'Operational profitability' also refers to this metric.

Adjusted gross margin
Gross margin, excluding restructuring costs, acquisition-related results, and other incidental items attributable to cost of sales.

Adjusted indirect costs
Indirect costs, excluding restructuring costs, acquisition-related results, and other incidental items attributable to indirect costs.

Adjusted R&D expenses
Research and development expenses, excluding restructuring costs, acquisition-related results, and other incidental items attributable to research and development expenses.

Adjusted SG&A expenses
Selling, general and administrative expenses, excluding restructuring costs, acquisition-related results, and other incidental items attributable to selling, general and administrative expenses.

Beyond illumination revenues
Percentage of total revenues coming from all products, systems and services contributing to Food availability, Safety & security, Health & well-being, and Solar solutions.

Comparable sales growth (CSG)
The period-on-period growth in sales excluding the effects of currency movements and changes in consolidation.

Consolidation effects
In the event a business is acquired (or divested), the impact of the consolidation (or deconsolidation) on the Group's figures is included (or excluded) in the calculation of the comparable sales growth figures.

Cumulative energy savings
Cumulative energy savings by our customers from sold LED products as replacement of conventional products.

Currency effects
Calculated by translating the foreign currency financials of the previous period and the current period into euros at the same average exchange rates.

EBIT
Income from operations.

EBITA
Income from operations excluding amortization and impairment of acquisition-related intangible assets and goodwill.

EBITDA
Income from operations excluding depreciation, amortization, and impairment of non-financial assets.

Employees
Employees of Signify at the end of the period, expressed on a full-time equivalent (FTE) basis.

Free cash flow
Net cash provided by operating activities minus net capital expenditures. Free cash flow includes interest paid and income taxes paid.

Gross margin
Sales minus cost of sales.

Incidental items
Any item with an income statement impact (loss or gain) that is deemed to be both significant and not part of normal business activity. Other incidental items may extend over several quarters within the same financial year.

Indirect costs
The sum of selling, general and administrative expenses and R&D expenses.

Net capital expenditures
Additions of intangible assets, capital expenditures on property, plant and equipment and proceeds from disposal of property, plant and equipment.

Net debt
Short-term debt, long-term debt minus cash and cash equivalents.

Net leverage ratio
The ratio of consolidated reported net debt to consolidated reported EBITDA for the purpose of calculating the financial covenant.

Portfolio CO_2e emissions intensity reduction
Portfolio CO_2e emissions intensity reduction is measured as the annualized decrease in emissions intensity relative to the 2024 baseline year.

R&D expenses
Research and development expenses.

Restructuring costs
The estimated costs of initiated reorganizations which have been approved by the company and generally involve the realignment of certain parts of the organization. Restructuring costs include costs for employee termination benefits for affected employees and other costs directly attributable to the restructuring, such as impairment of assets and inventories.

SG&A expenses
Selling, general and administrative expenses.

Signify Circle Professional Europe revenues
Percentage of Professional Europe revenues coming from products classified as Signify Circle products, Light-as-a-service and remanufactured products, spare parts and upgrade kits.

Working capital
The sum of inventories, trade and other receivables (excluding insurance receivables for which a legal provision is recognized for the same amount), other current assets, derivative financial assets minus the sum of trade and other payables, derivative financial liabilities and other current liabilities (excluding share repurchase related payables and non-operating liabilities).